



2021 BUDGET OVERVIEW

November 23, 2020

2021 Capital Program (Draft)

Previous Summary Discussed at Council Meeting of Nov.9, 2020

Project Costs

Dept/Year	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Council Directed Projects	-	-	-	-	-	1,946,220
20in20 Initiatives	-	-	-	-	-	152,331
Development Projects	-	-	1,166,000	974,915	860,385	306,220
Roads & Drainage	4,658,403	3,093,788	3,961,952	6,310,498	5,567,583	5,717,282
Waterworks	933,367	1,096,800	642,014	1,075,722	1,373,973	2,574,875
Sanitary Sewers	1,138,101	2,501,100	1,912,346	10,162,287	8,477,075	3,298,269
Fleet	462,000	485,000	1,100,000	629,983	847,000	451,000
Parks & Recreation	159,382	435,830	392,899	640,346	1,438,647	1,456,845
Fire	45,176	660,600	567,000	48,000	99,200	258,700
Admin & Property	293,750	116,750	522,000	209,656	254,125	10,000
Cemetery	-	-	-	33,500	-	-
Total	7,690,179	8,389,868	10,264,211	20,084,907	18,917,988	16,171,742



2021 Capital Program (Draft)

Previous Summary Discussed at Council Meeting of Nov.9, 2020

Funding Model						
Source/Year	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Revenue (levy, fees, etc)	2,327,351	4,237,940	4,141,251	3,927,128	3,716,047	5,140,171
Grants	1,487,112	1,801,792	1,292,203	1,448,000	2,039,830	3,272,983
Dev't Charges & Reserves	2,094,473	1,352,665	1,839,851	10,707,097	1,818,845	1,465,090
Developer Contributions	-	-	594,000	344,660	344,655	338,905
External Debt	-	-	-	-	-	-
Gas Tax	503,294	497,000	627,000	726,000	566,000	589,000
Sustained OCIF	294,841	500,471	705,210	1,050,428	1,030,120	-
Prior Year Carry Fwd	571,284	-	1,064,696	781,594	9,436,366	4,544,944
Unfunded Amounts	411,824	-	-	1,100,000	33,875	820,649
	7,690,179	8,389,868	10,264,211	20,084,907	18,917,988	16,171,742



Action items based on Discussions since November 9, 2020

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes	Commentary
<u>2021 Projects Deferred - Council</u>		
Mount Forest Service Club Gateway Signage	25,000	Deferred pending future funding opportunities (E.g. Main Street Revitalization)
Rural Broadband Opportunity Assessment	10,000	Potential for in-year capital addition once more definitive actions / scope is available
West Grey Lands Opportunity Assessment	25,000	Potential for in-year capital addition once more definitive actions / scope is available
Paving of Concession 4 (Sideroad 6 to Hwy 89)	650,000	Traffic volumes do not warrant expenditure - remove
London Road Paving - Section 1 (Per report OPS 2020-028)	20,000	Project premature - hold for completion of future development works - Interim measures could include additional calcium application (operational costs)
Mount Forest Sligo / Main St. Intersection enhancements	20,000	Project premature - hold for completion of future development works
Arthur Water Treatment Study	25,000	Hold pending results of Arthur Water Supply Study
Pulverize and Pave Sideroad 5 W (Landfill entrance to Concession 9)	80,000	Project Deferred
Resurface Kenilworth Municipal Office Parking Lot	140,000	Project Deferred
2015 Kubota Sidewalk Machine Replacement	60,000	Project Deferred - Rapid replacement warrants additional investigation
2021 Deferred Projects Since November 9th	1,055,000	



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>Council Directed Projects</u>	
Wells St. Extension (Domville to Future St. A) - Roads	522,000
Wells St. Extension (Domville to Future St. A) - Water	299,000
Wells St. Extension (Domville to Future St. A) - Sewer	74,220
Arthur BIA Streetscaping Enhancements: Connecting Link	225,000
MF - Pool	51,000
	1,171,220

Contingent on Shared Works Facility or other development of Arthur Industrial lands requiring servicing



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>20 in 20 Initiatives</u>	
2021 Asset Management Initiatives	65,000
2021 IT initiatives (ITSDR Opportunities)	87,331
	152,331



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
Development Driven Projects	
Durham / Church (Mt. Forest Developments)	71,635
Durham / Church (Mt. Forest Developments)	23,454
Durham / Church (Mt. Forest Developments)	15,731
Durham St. East (Brad Wilson Severances)	-
Durham St. East (Brad Wilson Severances)	2,270
Durham St. East (Brad Wilson Severances)	81,150
South Water Street - SPS	15,517
Develop Master Stormwater Management Plan	30,000
Develop Sidewalk Master Plan	20,500
EDO - Industrial Park Servicing	45,963
	306,220



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-15 - ADMINISTRATION	
MF Downtown WiFi	10,000
	10,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-20 - WELLINGTON NORTH FIRE SERVICE	
Extrication Rescue Tools	93,700
Radio System Upgrades	125,000
Bunker Gear	20,000
Fire Hose Replacement	20,000
	258,700



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-30 - ROADS-FLEET	
2008 Volvo Dump truck Replacement (Rural Plow Truck)	-
2007 Volvo Dump/plowtruck Replacement	300,000
2007 Pup Trailer Steering Axle Replacement	30,000
2017 Roadside Mower Replacement	15,000
2010 Dodge Pickup (Grey) Replacement	46,000
	391,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-30 - BRIDGES/CULVERTS	
Culvert Re-lining - Sideroad 9E	27,866
Structure 2061 - Sideroad 7W	189,000
	216,866

Potential OCIF Candidate



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-30 - ROADS	
<u>Engineering Only</u>	
Mount Forest Drive (Engineering Only)	10,250
Queen St. East (White's Bridge to Main - Design Only)	28,642
John St. (Waterloo to Queen - Design Only)	17,000
Domville St. (Conestoga to Preston - Design Only)	3,902
Clarke St. (Between Smith and Domville)	18,000
Fergus St. N (Between Wellington and Birmingham)	18,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>Water/Sewer/Roads Projects</u>	
Fergus St. S (between Wellington & King)	-
Georgina St. (between Frederick and Charles)	-
<u>Connecting Link - Contingent upon Funding</u>	
George / Smith St (Connecting Link)	2,000,000
Queen St. E (White's Bridge to Main St.)	2,140,000
<u>Gravel - Base Rebuild</u>	
Sideroad 10 West (Continuation)	120,000

Contingent upon confirmation of successful Connecting Link funding Application & Potential OCIF Candidate for Township Contribution



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>Resurfacing - Rural</u>	
Paving of Sideroad 7 West (County Rd. 6 to Concession 11)	240,000
Pulverize and Pave Line 6 (Sideroad 7 to County Road 16)	175,000
<u>Resurfacing - Urban</u>	
Resurface Church St. N (Sligo to Durham)	30,000
Resurface Church St. N (Birmingham St. E to Wellington St. E)	20,000
Resurface Conestoga St N. (Arthur Public School to Domville St.)	35,000
Resurface Durham St. E (467 Durham St. E to London Rd. N)	18,000
Resurface Maas Park (Pulverize and Pave)	70,000
Resurface Domville St. (Preston to Wells)	50,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
Pedestrian Safety Measures	56,965
Mount Forest Drive - Right turn Lane	74,579
Works Yard Upgrades - Kenilworth, Damascus, MF	35,078
Sidewalk Installation - Eastview Dr. Between Eliza and Bellfield	65,000
Birmingham St. W (Hutchison Park) - Storm Sewer Improvements	25,000
Streetlight Conversion LED Upgrade / Retrofit - Lantern Style	
Streetlight fixtures - Mount Forest	30,000
	5,280,416



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-40 - SANITARY SEWERS	
<u>Engineering Only</u>	
Mount Forest Drive (Engineering Only)	30,750
South Water St (MF - Engineering Only)	-
John St. (Waterloo to Queen - Design Only)	16,500
Queen St. East (White's Bridge to Main - Design Only)	26,800
Domville St. (Conestoga to Preston - Design Only)	16,500
Clarke St. (Between Smith and Domville)	16,000
Fergus St. N (Between Wellington and Birmingham)	16,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>Water/Sewer/Roads Projects</u>	
Fergus St. S (between Wellington & King)	310,000
Georgina St. (between Frederick and Charles)	308,726
Queen St. E (White's Bridge to Main St.)	365,000
Other Sanitary Sewer Items for Consideration	
Arthur Wastewater Treatment Plant Upgrades Phase 1	1,968,493
AV - OCWA recommended projects	73,000
MF - OCWA recommended projects	130,500
Mount Forest WWTP - Blower Study	20,000
	3,298,269



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-42 - WATERWORKS	
<u>Engineering Only</u>	
Mount Forest Drive (Engineering Only)	10,250
South Water St (MF - Engineering Only)	16,307
Queen St. East (White's Bridge to Main - Design Only)	7,300
John St. (Waterloo to Queen - Design Only)	16,500
Domville St. (Conestoga to Preston - Design Only)	16,500
Clarke St. (Between Smith and Domville)	16,000
Fergus St. N (Between Wellington and Birmingham)	16,000



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
<u>Water/Sewer/Roads Projects</u>	
Fergus St. S (between Wellington & King)	259,373
Georgina St. (between Frederick and Charles)	100,170
Queen St. E (White's Bridge to Main St.)	505,000
<u>Independent Water Projects</u>	
Domville - Watermain Replacement (Tucker to Clarke)	221,475
Mount Forest Water Tower Design	75,000
Arthur Water Supply Study	100,000
Smith St. / George St. Water Service Upgrades	225,000
Mount Forest Stand-Pipe Rehabilitation	950,000
Wellhouse Human Machine Interface (HMI)	40,000
	2,574,875



2021 Capital Program (Draft)

Description of Capital Project	Estimated Total Cost of Project Including all Applicable taxes
00-70 - PARKS & RECREATION	
MF Splashpad (Inclusive of Servicing Costs)	-
Signage for Parks & Facilities	31,055
Trail Development/Expansion	94,192
AV BMX/Skateboard Park	-
Pool Communication Tech. Enhancements	5,267
AV - Icemaking Piping Rehabilitation	1,094,500
AV Ball Diamond Safety Netting	18,000
Pool Facilities - Dive Board & Vacuums	8,831
AV - Opti-Misses Park Rehabilitation	120,000
MF -Sports Complex - Compressor Computer Upgrade	50,000
MF - Sports Complex Energy Controls System Upgrade	10,000
MF - Bill Moody Park Drainage Upgrades	25,000
	1,456,845
2021 Summary	15,116,742

Project completion contingent upon receipt of 2021 Formula Based OCIF Allocation?



2021 Capital Program (Draft)

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Unfunded Amounts	411,824	-	-	1,100,000	33,875	-
	7,690,179	8,389,868	10,264,211	20,084,907	18,917,988	15,116,742



Draft Capital Program impact on Levy

- Current 2021 Draft Capital Program would suggest a requirement of contributions from Levy amounting to \$2,271,980
- All council directed projects remaining in the 2021 Capital program are funded.
- Uncertainty remains around 2021 OCIF Formula Based Allocation

	<u>2019</u>	<u>2020</u>	<u>YoY Increase (%)</u>	<u>2021 (Draft)</u>	<u>YoY Increase (%)</u>
Operating Budget	5,535,376	5,037,584	-8.99%	5,232,746	3.87%
Policy Mandated Transfer to Reserve funds	0	113,600	0.00%	116,600	2.64%
Net Transfers	(384,937)	173,806	-145.15%	493,206	183.77%
Contributions to Capital	2,275,000	2,347,967	3.21%	2,271,980	-3.24%
Total Budgeted Tax Levy	7,425,439	7,672,957	3.33%	8,114,532	5.75%
				Organic Growth	1.52%
				Impact to Existing Taxpayer	4.23%



Direction Required

- Council Direction re: Arthur Community Centre Icemaking Piping Rehabilitation – currently requires contribution from Levy of \$232,580 to complete
 - Make this project approval contingent upon receipt of OCIF Formula Based Allocation for 2021 to offset infrastructure projects currently funded from levy (Bridge/Culvert – Sideroad 7W), and/or Township contribution to Queen St. E (Connecting Link)?
 - Fund from Reserve Funds
 - Issue Debt

	<u>2019</u>	<u>2020</u>	<u>YoY Increase (%)</u>	<u>2021 (Draft)</u>	<u>YoY Increase (%)</u>
Operating Budget	5,535,376	5,037,584	-8.99%	5,232,746	3.87%
Policy Mandated Transfer to Reserve funds	0	113,600	0.00%	116,600	2.64%
Net Transfers	(384,937)	173,806	-145.15%	493,206	183.77%
Contributions to Capital	2,275,000	2,347,967	3.21%	2,039,400	-13.14%
Total Budgeted Tax Levy	7,425,439	7,672,957	3.33%	7,881,952	2.72%
				Organic Growth	1.52%
				Impact to Existing Taxpayer	1.20%



OPEN FOR
DISCUSSION

